

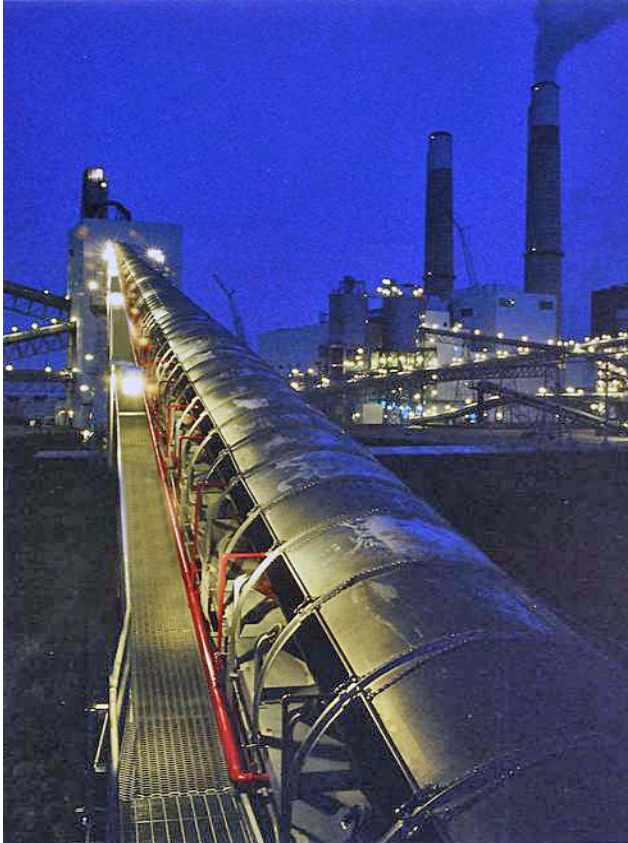


**Fire Protection Systems for High-risk,
High-value Facilities**

We have what it takes to get the job done right.

High-risk, high-value facilities need specialized protection from someone you can trust and understands your industry. We have the expertise you need. We've been providing fire protection solutions since 1979, completing over 800 projects worldwide. Our in-depth knowledge of codes, design methodologies, and our skilled installation crews offer you the best fire protection service available.

Focusing on power generation and industrial facilities, our experience with new and retrofit systems is unmatched in our industry. We have the resources and capabilities to meet demanding schedules while delivering proven, cost-effective solutions.



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Services

From planning to final inspections, we offer all aspects of fire protection and detection services. We're there for you. As a worldwide design-build contractor, you can count on us during every step of the process. Our typical scope of work for each project includes:

- Planning
- Estimating
- Project Management
- Design
- Purchasing
- Fabrication
- Installation
- Start-up testing
- Inspection
- Repair

In addition, we have an in-depth knowledge of applicable codes, design methodologies, skilled installation crews, and continued success working throughout the world with local authorities .



Systems

We've worked on a wide range of projects and all types of fire protection and detection systems. Our experience with new and retrofit systems for power and industrial facilities is unmatched in the industry. These systems include:

- Wet pipe sprinkler
- Dry pipe sprinkler
- Deluge
- Preaction
- Water mist
- Clean agent
- CO2
- Foam
- Standpipe and hose
- Underground supply
- Fire pumps
- Tanks
- Fire alarm and detection
- Gas detection





Because We Have What it Takes

We know your industry. We've been in business since 1979 and have the experience you want. We're a licensed contractor in over 40 states with in-house licensed professional engineers.

We are in this business for the long haul. Our centralized approach to sales and project personnel offers the opportunity to continue working with people who know your specific requirements.

We also offer:

- Proven solutions for specific special hazard environments
- Competitive pricing
- Resources and experience to meet demanding schedules
- Active planning and coordination
- Sensitivity to the operational requirements of each facility
- Successful experience with a broad range of approval authorities
- Single source solution options
- Strong computer applications
- Unparalleled safety record
- Quality Assurance procedures
- Industry participation
- Qualified field staff



Our Employees – Our Best Asset

Most of our experienced foremen, design and project management staff have been with us for ten years, and many as long as twenty. They've worked on hundreds of projects and have expertise in all areas of Special Hazard Systems. Our stable, dedicated workforce is committed to getting the job done right.

Safety Comes First

We have a passion for safety. Over the years we've accumulated a superior safety record with a current EMR of 0.78. We have a well-defined safety program that meets or exceeds the requirements expected in high-risk facilities. Our program includes:

- Head protection
- Housekeeping
- Signs, barricades, flagging
- Safety belts and lifelines
- Emergency procedures
- Road safety (driving)
- Respiratory protection
- First aid facilities
- Rigging and crane safety
- Perimeter guarding
- Trenching and excavating
- Scaffolding
- Toxic substances
- Eye protection
- Fire protection
- Electrical safety





Q. Can you help me prepare a budget estimate for a potential project at my facility?

A. Yes, we help our clients do this all the time. We have the experience to develop reliable project budget estimates with limited information based on "rules-of-thumb" and the data that we maintain from past projects. We provide this support to our clients on a regular basis to help increase the accuracy of their budgeting decisions.

Q. Can you meet the safety, insurance and bonding requirements of my facility?

A. We have a passion for safety. Our safety program is well defined and followed. However, we also make project-specific enhancements to address site-specific conditions and client program requirements. We provide strong insurance coverage from top-name providers and have over \$20 million dollars of bonding capacity due to our strong financial condition and performance record.

Q. How is FE Moran Special Hazard Systems related to the other FE Moran companies?

A. FE Moran Special Hazard Systems is one of five operating companies that form Armon Inc. The other Armon companies include; FE Moran, Inc., FE Moran Fire Protection, Thermodyne, and Fire Protection Industries. FE Moran is full service HVAC contractor, FE Moran Fire Protection is a commercial fire protection contractor, Thermodyne provides commercial HVAC service and Fire Protection Industries is a commercial fire protection contractor. You can learn more about the other Armon companies at www.femoran.com.

Q. How do you manage working all over the country without local branch offices?

A. We believe that our project-team approach better serves our clients. Each project is provided with the best-suited resources in the company regardless of geographic location. We centrally manage our production and support resources to optimize project delivery. Our project teams do not need to worry about branch office boundaries and goals since our entire company works as a unit.

Also, our centralized approach promotes the ability of working with the same person/team, familiar with your needs, project after project, regardless of geographic location.

Q. How can you be cost-effective at projects located all across the country compared to other local fire protection contractors?

A. Our focus on power and industrial facilities allows us to meet the challenges of widely spread geographic locations. Understanding the facility's operation, the protection requirements and the needs of our clients allows us to create a cost-effective approach to each project. Our service delivery process incorporates the movement of information, material and manpower to avoid waste and work within the needs of our clients' operation.

Q. As a union contractor, is it difficult for you to compete with open shop companies and projects?

A. We have many projects at non-union as well as union project sites. Our union field personnel are well trained and efficient. Working with the 669 Local Road Sprinkler Fitters allows us access to trained installation personnel anywhere in the country. We also have strong working relationships with various autonomous sprinkler fitter locals allowing us to work effectively within their territory.

Q. What manufacturers' equipment do you utilize?

A. We work with fire protection equipment supplied by all approved manufacturers. In fact, in order to maintain our independence when recommending solutions, we do not act as a distributor for any manufacturer.



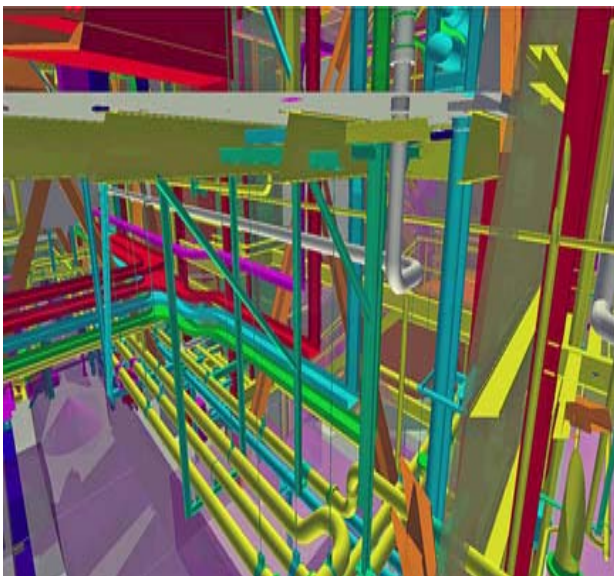
F.E. Moran Special Hazard Systems

Located in Northbrook, IL, F.E. Moran SHS was incorporated in 1979 as a subsidiary of Armon, Inc.

We specialize in Fire Protection Systems for high-risk, high-value facilities. In the 29 years of existence, F.E. Moran SHS has completed over 800 projects.

We belong to these professional organizations:

- National Fire Sprinkler Association
- Society of Fire Protection Engineers
- American Society of Mechanical Engineers
- American Society of Civil Engineers
- National Fire Protection Association - with active committee membership on the following committees:
 - NFPA 16
 - NFPA 214
 - NFPA 750
 - NFPA 804, 805, 806
 - NFPA 850
 - NFPA 851
 - NFPA 853
 - NFPA Subcommittee on Alternative Fuel Steam Electric Generating Plants
- PRB Coal Users' Group



Extensive 3-D Modeling Capabilities

Registrations

We hold these registrations/certifications:

- Licensed Contractor in over 40 states
- Licensed Professional Engineer in 28 states
- Fire Protection Engineer
- NICET Level IV
- ISO 9000 Compliant QA Program
- UA Star Certification - Superiority in Sprinkler Fitting
- Registered Contractor - Mine Safety and Health Administration



Broad Knowledge, Unmatched Expertise

We've been providing fire protection solutions for high-risk, high-value facilities since 1979, completing over 800 projects worldwide. Our experience over just the past six years includes:

- Fifty-six projects at fossil fuel generating plants (including 10 FGD projects) representing over \$63 million of fire protection work.
- Sixty-three projects at combustion turbine / combined cycle generating plants representing over \$35 million of fire protection work.
- Six projects at nuclear generating stations representing over \$700,000 of fire protection work.
- Nineteen projects at industrial facilities (including new ethanol plants) representing over \$17 million of fire protection work.
- Thirty-one projects on power generating or industrial cooling towers and other special structures representing over \$5 million of fire protection work.

Please visit www.femoranshs.com for additional project experience information.

The following provides a representative overview of our recent projects.

Fossil Fuel Generating Plants

Cross Unit 3, 600 MW Fossil Fuel Plant - Pineville, SC
Cross Unit 4, 600 MW Fossil Fuel Plant - Pineville, SC
Springerville Unit 3, 400MW Fossil Fuel Plant - Springerville, AZ
Springerville Unit 4, 400MW Fossil Fuel Plant – Springerville, AZ
A.S. King Plant, 588 MW Fossil Fuel Plant - Oak Park Heights, MN

Combustion Turbine / Combined Cycle Generating Plants

Inland Empire Energy - Romoland, CA
Port Westward Generating Plant - Columbia County, OR
Fox Energy Center - Kaukauna, WI

Nuclear Generating Plants

Browns Ferry Nuclear Station - North Alabama
DC Cook Nuclear Station - Bridgman, MI
North Anna Power Station - Mineral, VA

Industrial / Chemical Plants

Hastings Extraction/Fractionation Plant - Pine Grove, WV
MGP Riga Ethanol Production Facility - Riga, MI
Pinal Energy Project, Ethanol Production Facility - Maricopa, AZ
Agri-Energy Ethanol Production Facility - Hopkinsville, KY





Fossil / Geothermal

Brayton Point Station, Somerset, MA/New England Power Service Corporation
Curtis C. Stanton Energy Center, Orlando, FL/Orlando Utilities Commission
Clover Power Project, Clover, VA/Old Dominion Electric Cooperative
Paradise Fossil Plant, Drakesboro, KT/Tennessee Valley Authority
Zimmer Station, Moscow, OH/Cincinnati Gas & Electric Company
J.K. Spruce, San Antonio, TX/City Public Service of San Antonio
Intermountain Power, Delta, UT/Intermountain Power Authority



International

Cairo South Combined Cycle Project, Cairo, Egypt/ABB Susa
Smith Cogen. Facility, Puerto Plata, Dominican Republic, Enron
Nejapa Diesel Project, El Salvador, South America/Wartsila Diesel
Bin Qasim Unit 6, Karachi, Pakistani/Karachi Electric Supply Corporation
Flores Combined Cycle, Colombia, South America/Consortio Colombiano Industrial
Hopewell Pagbilao Power Station, Quezon, Philippines/Hopewell Power Corporation
Costanera Unit 5, Buenos Aires, South America/Central Termoelectrica Buenos Aires
Brunei DES Gadong Power Ext, Brunei, Darussalam/The Sultan of Brunei Darussalam Las



Cogeneration / Resource Recovery

Delaware County RRF, Chester, PA/Delaware County
SEMASS Plant, Rochester, MA/SEMASS Partnership
Argus Cogeneration Project, Trona, CA/Trona Associates
Independence Station, Oswego, NY/Sithe Energy Systems
Cedar Bay Cogen. Plant, Jacksonville, FL/Multipower Associates
Coyote Springs Power Plant, Boardman, OR/Portland General Electric
Northampton Energy Project, Northampton, PA/Northampton Generating
Keystone Cogen. Project, Swedesboro, NJ/Keystone Energy Services Corp, L.P.
Connecticut Resource Recovery, Hartford, CT/Connecticut Recovery Administration
Chambers Works Cogen. Plant, Carney's Point, NJ/Chambers Cogen. Ltd. Partnership



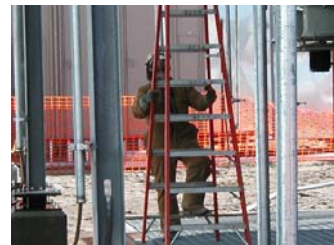
Industrial / Chemical

Hazardous Waste Treatment Facility, Kimball, NE/Waste Tech Services, Inc.
Strategic Petroleum Reserve, West Hackberry, LA/U.S. Dept. of Energy
Carolina Eastman Facility, Columbia, SC/Carolina Eastman Company
Strategic Petroleum Reserve, Winnie, TX/U.S. Dept. of Energy
Red River Army Depot, Texarkana, TX/U.S. Dept. of the Army
GATX Terminals Corp, Argo, IL/GATX Terminals Corporation
FGAP Facility, Kingsport, TN/Tennessee Eastman Company
Hypergol Stockpile Storage Fac., Cape Canaveral, FL/NASA
Launch Complex 40, Cape Canaveral, FL/U.S. Air Force
Firex Facility, Kennedy Space Center, FL/NASA



Nuclear Generating Stations

Savannah River, Aiken, SC/U.S. Dept. of Energy
Prairie Island Nuclear Station, Welch, MN/Northern States Power
Davis Besse Nuclear Station, Oak Harbor, OH/Toledo Edison Company
Sequoyah Nuclear Station, Soddy Daisy, TN/Tennessee Valley Authority
D.C. Cook Nuclear Plant, Bridgman, MI/Indiana Michigan Electric Company



Combustion Turbine / Combined Cycle

Martin Plant, Indiantown, FL/Florida Power & Light Company
Cane Island Plant, Kissimmee, FL/Kissimmee Utility Authority
Hardee Power Station, Ft. Green Springs, FL/TECO Power Services
Lauderdale Plant, Ft. Lauderdale, FL/Florida Power & Light Company
Chesterfield Unit 7, Chesterfield, VA/Virginia Electric Power Company
Woodsdale Generating Station, Trenton, OH/Cincinnati Gas & Electric
Midland Cogeneration Venture, Midland, MI/Midland Cogeneration Venture
Indian River Combustion Turbine, Titusville, FL/Orlando Utilities Commission
Gravel Neck Comb Turb, Newport News, VA/Virginia Electric Power Company
Cleburne Cogeneration Facility, Cleburne, TX/Tenaska IV Texas Partners, Ltd.